

AGENDA ITEM NO: 7

Report To: Inverclyde Integration Joint Date: 25 September 2023

Board

Report By: Kate Rocks Report No: IJB/43/2023/CG

Chief Officer, Inverclyde Health &

Social Care Partnership

Contact Officer: Craig Given Contact No:

Chief Financial Officer

Subject: Financial Monitoring Report 2023/24 Period 3

1.0 PURPOSE AND SUMMARY

1.1 ⊠For Decision □For Information/Noting

- 1.2 The purpose of this report is to advise the Inverclyde Integration Joint Board (IJB) of the Revenue and Capital Budgets projected financial outturn for the year as at 30 June 2023.
- 1.3 The IJB set their revenue budget for 2023/24 on 20 March 2023, which included the use of £0.802m of reserves held.
- 1.4 Funding of £68.156m was delegated by Inverclyde Council, being a £2.634m increase from the recurring contribution agreed for the previous financial year.
- 1.5 At the time of setting the budget, indicative funding of £132.579m was delegated from the Health Board, including £35.398m for Set Aside for Inverclyde's share of large hospital functions and £18.975m of Resource Transfer to social care budgets. This budget included an indicative uplift of £1.396m, being 2% for all recurring budgets. At the time of agreeing the budget, this excluded the recurring element of the 2022/23 pay uplift, which has now been updated and is included in the revised budgets in this report.
- 1.6 As at 30th June 2023, it is projected that the IJB revenue budget will have an overall overspend of £0.344m:-
 - Social care services are projected to be underspent by £0.249m.
 - Health Services are projected to be overspent by £0.593m.

Should this overspend remain at the end of the financial year it can be contained by making a draw on appropriate reserves. For the purposes of this report this potential draw is shown against general reserves.

- 1.7 As at 1st April 2023 the IJB held a number of Earmarked and General Reserves which are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) held at the start of the 2023/24 financial year were £22.627m, with £1.635m in General Reserves. Use of Pay Contingency reserve of £0.199m and General Reserve of £0.603 towards funding the overall revenue budget for the year have been reflected in the figures held in this report and in Appendix 8 (EMR updated). The current projected year end position on reserves is a carry forward of £16.200m, and for the purposes of this report, assumes that the current projected overspend of £0.344m will be funded from general reserves held at this stage, as noted at 1.6.
- 1.8 The capital budgeted spend for 2023/24 is £2.601m in relation to spend on properties and assets held by Inverclyde Council, and it is currently projected that slippage this budget will be fully spend at 31 March 2024. A full update is provided at Section 9.
- 1.9 NHS capital budgets are managed by NHS Greater Glasgow and Clyde and are not reported as part of the IJB's overall position. Officers attend and contribute to the Greater Glasgow and Clyde HSCP Capital Planning Group, which gives oversight of associated projects. A general update is provided in section 9 of this report.

2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Integration Joint Board:
 - 1. Notes the current Period 3 forecast position for 2023/24 as detailed in the report and Appendices 1-3, and the assumption that this will be funded from reserves held
 - 2. Approves the proposed budget realignments and virement (Appendix 4) and authorises officers to issue revised directions to the Council and/or Health Board as required on the basis of the revised figures enclosed (Appendix 5);
 - 3. Notes the position on the Transformation Fund (Appendix 6);
 - 4. Notes the current capital position (Appendix 7);
 - 5. Notes the current Earmarked Reserves position (Appendix 8).
 - 6. Notes the key assumptions within the forecasts detailed at section 10.

Kate Rocks Chief Officer Inverclyde Health and Social Care Partnership

3.0 BACKGROUND AND CONTEXT

3.1 From 1 April 2016 the Health Board and Council delegated functions and are making payments to the IJB in respect of those functions as set out in the integration scheme. The Health Board have also "set aside" an amount in respect of large hospital functions covered by the integration scheme.

The IJB Budget for 2023/24 was set on 20 March 2023 based on confirmed Inverciyde Council Funding and indicative NHS GG&C funding. The current total integrated budget is £199.642m, with a projected overspend of £0.344m. In view of the updated hosting arrangements for Specialist Children's Services, the budget for this area has been removed and reallocated to East Dunbartonshire HSCP. The table below summarises the updated agreed budget and funding from partners, together with the projected operating outturn for the year as at 30 June 2023. It is assumed that the projected overspend will be met from general reserves at this stage.

	Revised Budget 2023/24 £000	Projected Outturn £000	Projected Over/(Under) Spend £000	
Social Work Services*	87,288	87,039	(249)	
Health Services*	76,956	77,549	593	
Set Aside	35,398	35,398	0	
HSCP NET EXPENDITURE	199,642	199,986	344	
FUNDED BY				
Transfer from / (to) Reserves	-	344	344	
NHS Contribution to the				
IJB	131,486	131,486		
Council Contribution to the IJB	68,156	68,156		
HSCP FUNDING	199,642	199,986	344	
Planned net Use of				
Reserves		7,718		
Specific earmarking				
requested		-		
Projected HSCP				
operating (Surplus)/Deficit		344		
Annual Accounts CIES Projected Position DEFICIT/(SURPLUS)		8,062		

^{*}excluding resource transfer

3.2 Appendix 1 provides the overall projected financial position for the partnership showing both the subjective and objective analysis of projections.

4.0 SOCIAL CARE

- 4.1 Appendix 2 shows the projected position as at Period 3 for Social Care services. It is currently anticipated that Social Care services will underspend by £0.249m in 2023/24.
- 4.2 The following sections will provide an overview of the main projected variances against Social Care delegated functions.

The main areas of overspend within Social Care are as follows:-

• Children and Families residential placements are projected to overspend by £1.326m, with the majority of this costs having been met from Covid reserves in the previous financial year.

A review group has been set up to closely monitor these placements throughout the year in order to ensure a focussed approach on placements and the associated financial implications, with a view to management action bringing down the overall costs. A smoothing reserve of £1.5m is available for use in relation to Children's residential placements if required should an overspend remain at the end of the financial year.

- Child respite is currently projected to overspend by £0.497m against budget and fostering, adoption, kinship and continuing care by £0.273m. These placements will also be the subject of the aforementioned review group going forward, with regular updates to be provided in future budget monitoring reports. A reserve of £0.425m is held for continuing care and a draw will be arranged later in the financial year if overspends cannot be contained within the overall position of the HSCP.
- Learning disability client packages are currently projecting to overspend by £0.164m by the year end. A smoothing reserve is held in relation to these packages if required if this balance is unable to be contained within the overall position at year end.
- Within the Physical and Sensory Disability service an overspend of £0.227m for client packages is currently projected, being the main reason for the variance reported. It is expected that this will be able to be managed within the overall position, however a client commitments demographic reserve is held for this purpose should it be required.
- Employee costs within Mental Health are expected to overspend by £0.132m by the year end. This is mainly due to the projected underachievement of the service payroll management target at present. This is offset by an underspend in their client commitments noted at 4.4.
- The projected overspend of £0.364m against the homelessness service relates mainly to employee costs, including costs for temporary posts in relation to rapid rehousing and service redesign. Reserves are held for both of these items and spending plans are being finalised. A draw will be arranged in due course as required.
- Current staffing levels within Planning, Health Improvement and Commissioning result in a
 projected under achievement of the payroll turnover target held for the service for the year of
 £0.184m. Should this projection continue, management action will be taken to ensure that
 alternative solutions are identified to achieve the target.

The main areas of under spend within Social Care are as follows:-

- Employee costs within Children and Families is currently projected to underspend by £0.121m in relation to the level of vacancies currently held.
- Employee costs for the internal care at home service for older people are currently projected to underspend by £1.295m. This is related to the current level of vacancies held by the service. The IJB at its June meeting agreed the implementation of the Care and Support at Home Review, which includes moving to a new social care worker job description evaluated at Grade 4. This is expected to improve recruitment and retention going forward. Budgets for the increased grades will be updated from 1 August and projections will be revised at that time, with an update being brought as part of the Period 5 budget monitoring report.
- The external care at home service is also experiencing recruitment and retention issues and the number of providers able to provide services is limited, with one provider also currently unable to take any new services, resulting in a current projected underspend of £0.896m for 2023/24. Direct awards have been put in place for two providers to allow hours to be allocated where available and work ongoing with current providers to establish where any capacity is available. Projections will be updated as and when hours are allocated.

- Older people's day services are currently projected to underspend by £0.116m based on current uptakes.
- Staffing costs within Learning Disability are projecting an underspend of £0.311m by the year end due to the level of vacancies at present.
- Assessment and Care Management employee costs are projected to underspend by £0.138m in relation to respite and short breaks. This reflects the current commitments and will be updated as the year progresses.
- Also, within Assessment and Care Management, current vacancy levels indicate a projected underspend by the year end of £0.133m.
- Mental Health services is expected to underspend by £0.179m in relation to client commitments.
- Within Alcohol and Drugs Recovery Service there are underspends anticipated for both employee costs and client commitments of £0.098m and £0.195m respectively. Recruitment is under way for a number of posts and updated projections will be provided as the year progresses.

5.0 HEALTH

- 5.1 Appendix 3 shows the projected position as at Period 3 for Health services. It is currently anticipated that Health services will overspend by £0.593m in 2023/24.
- 5.2 The main areas of overspend within Health Services are as follows:-
 - Mental Health In-Patient services is currently forecast to overspend by £1.6m. This is attributable to continuing recruitment issues, enhanced observations and increased clinical activity for nursing and medical staff. These pressures along with high levels of sickness within the service result in the use of more expensive bank and agency staff.
 - The prescribing budget is currently projecting an overspend of £0.5m. There are currently some reporting delays with prescribing data partly due to a new scanning system and the volume of contractor claims being received. The latest information available indicates that there are a number of factors affecting prescribing costs including increased fuel costs, the effect of Brexit and the conflict in Ukraine.
- 5.3 These are offset by underspends in the following areas:-
 - There are underspends throughout services on employee costs in relation to recruitment and retention. The main variances arise in the following services; Children and Families £0.061m, Health and Community Care £0.192m, Alcohol and Drug Recovery Services £0.349m, Admin and Management £0.112m and Planning and Health Improvement £0.154m.
 - An underspend of £0.338m is currently forecast within Financial Planning, relating to non pay supplies budgets held of a corporate nature which do not fit into any specific services. These budgets are traditionally utilised for any unexpected or unbudgeted costs throughout the year so this underspend may reduce as the year progresses. Updates will be provided in future reports accordingly.

• Finally, supplies budgets throughout various services are contributing to a further forecast underspend of £0.311m. This relates to a number of smaller variances spread throughout a number of services for Health.

Set Aside

The Set Aside budget set for 2023/24 was £35.398m. The Set aside arrangement results in a balanced position each year end.

- The Set Aside budget is the amount "set aside" for each IJB's consumption of large hospital services.
- Initial Set Aside base budgets for each IJB were based on their historic use of certain Acute Services including A&E Inpatient and Outpatient, general medicine, Rehab medicine, Respiratory medicine and geriatric medicine.
- Legislation sets out that Integration Authorities are responsible for the strategic planning of hospital services most commonly associated with the emergency care pathway along with primary and community health care and social care.
- The Set Aside functions and how they are used and managed going forward are heavily tied into the commissioning/market facilitation work that is ongoing.

6.0 RESERVES

- 6.1 The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) available at the start of this financial year were £22.627m, with £1.635m in General Reserves, giving a total Reserve of £24.262m. As part of the budget setting process, contributions from general reserves of £0.603m and pay contingency smoothing reserve of £0.199m were agreed for the IJB to present a balanced budget for 2023/24 financial year. These contributions are reflected in Appendix 8.
- 6.2 The current projected year-end position on earmarked reserves is a carry forward of £16.2m to allow continuation of current projects and retaining any unused smoothing reserves. This is a decrease in year due to a net anticipated spend of £8.062m against current reserves, including an assumption that the current projected overspend of £0.344m will be funded from general reserves at this stage. An exercise will be carried out as the year progresses to determine which reserves are the most appropriate to fund any overspends incurred in year.
- 6.3 The current projected overall position is summarised below:-

	Opening Balance 2023/24	Year	Total Funding		Projected C/fwd to 2024/25
Ear-Marked Reserves	£000s	£000s	£000s	£000s	£000s
Scottish Government Funding - funding ringfenced for specific initiatives	4,283		4,283	2,639	1,644
Existing Projects/Commitments - many of these are for projects that span more than 1 year (incl new specific earmarking)	8,501		8,501	3,158	5,343
Transformation Projects - non recurring money to deliver transformational change	3,251		3,251	1,119	2,132
Budget Smoothing - monies held as a contingency for specific volatile budgets such as Residential Services and Prescribing to smooth out in year one off pressures	6,592		6,592	199	6,393
TOTAL Ear-Marked Reserves	22,627	0	22,627	7,115	15,512
	•			•	
General Reserves	1,635		1,635	603	1,032
In Year (Surplus)/Deficit going (to)/from reserves				344	(344)
TOTAL Reserves	24,262	0	24,262	8,062	16,200

7.0 VIREMENT AND OTHER BUDGET MOVEMENTS AND DIRECTIONS

Appendix 4 details the virements and other budget movements that the IJB is requested to approve. These changes have been reflected in this report. The Directions which are issued to the Health Board and Council require to be updated in line with these proposed budget changes and updated Directions are shown in Appendix 5. These require to be issued to the Council and Health Board to ensure that all services are procured and delivered in line with Best Value principles.

8.0 TRANSFORMATION FUND

The Transformation Fund was set up at the end of 2018/19. At the beginning of this financial year, the Fund balance was £1.739m. Spend against the plan is done on a bids basis through the Transformation Board. Appendix 6 details the current agreed commitments against the fund. At present there is £0.579m uncommitted. Transformation fund requests over £0.100m require to be approved by the IJB.

9.0 2023/24 CAPITAL POSITION

9.1 The Social Work capital budget is £9.707m over the life of the projects with £2.601m projected to be spent in 2023/24. No slippage is currently being reported. Expenditure on all capital projects to 30 June 2023 is £0.013m (0.55% of approved budget). Appendix 7 details capital budgets.

9.2 New Learning Disability Facility

The project involves the development of a new Inverclyde Community Learning Disability Hub. The current progress is as outlined below:

- Detail design stage has been completed. The current high-level programme remains as reported to the April Panel which indicated targeting financial close in 3rd Quarter 2023 subject to completion of the market testing stage which is currently on-going;
- Officers engaged with Scottish Government on the external grant funding from the Low Carbon / Vacant and Derelict Land Investment Programme with the grant commitment secured and full funding amount received.
- Detailed planning application was submitted at the start of March and is expected to be concluded late July / early August;
- First stage building warrant for minor demolitions is in place with second stage submitted;
- Hub Stage 1 report and approval was concluded in May with Stage 2 approval projected by end of August in line with the conclusion of the market testing stage in mid-August;
- As previously reported, the main risk to the project remains in connection with affordability in relation to the challenging economic and market conditions which continue to impact the delivery of all capital programme projects. It should be noted that the inflation risk will remain a live risk up to the point of financial close when the final market tested cost of the project will be established;
- Engagement with the Client Service has continued in respect of final refinement of the room layouts and co-ordination of loose and fitted furniture / equipment;

Consultation with service users, families, carers and all learning disability staff both NHS and Social Care continues. Up-dates on progress are included in the Learning Disability newsletters that are sent out to a wider group of service users, families, carers, staff and the wider community, published on social media platforms and council web pages.

9.3 SWIFT replacement

The discovery phase of the implementation of the ECLIPSE system is ongoing, with project staff carrying out due diligence in relation to the content of OLM's Discovery Report. The first payment milestone will only be met following sign off of the discovery report.

9.4 Health Capital

Greater Glasgow and Clyde Health Board are responsible for capital spend on Health properties used by the Inverclyde HSCP. The Primary Care Improvement Plan earmarked reserve is being utilised to fund some minor works to assist delivery of the plan. There are also some minor works allocations on a non-recurring basis which are available to fund work on Health properties.

10.0 KEY ASSUMPTIONS

- These forecasts are based on information provided from the Council and Health Board ledgers.
- Prescribing forecasts are based on advice from the Health Board prescribing team using the latest available actuals and horizon scanning techniques.

11.0 IMPLICATIONS

11.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial	Х	
Legal/Risk		Х
Human Resources		Х
Strategic Plan Priorities	Х	
Equalities, Fairer Scotland Duty & Children and Young People		Х
Clinical or Care Governance		Х
National Wellbeing Outcomes		Х
Environmental & Sustainability		Х
Data Protection		Х

11.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					Contained in report

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					Contained in report

11.3 Legal/Risk

There are no legal/risk implications contained within this report.

11.4 Human Resources

There are no human resources implications arising from this report.

11.5 Strategic Plan Priorities

There are no strategic plan priorities issues arising from this report.

11.6 Equalities

(a) Equalities

This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:

	YES – Assessed as relevant and an EqIA is required.
х	NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

(b) Equality Outcomes

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups, can	None
access HSCP services.	
Discrimination faced by people covered by the protected characteristics across	None
HSCP services is reduced if not eliminated.	
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and developing	None
of services.	
HSCP staff understand the needs of people with different protected characteristic	None
and promote diversity in the work that they do.	
Opportunities to support Learning Disability service users experiencing gender	None
based violence are maximised.	
Positive attitudes towards the resettled refugee community in Inverclyde are	None
promoted.	

(c) Fairer Scotland Duty

If this report affects or proposes any major strategic decision:-

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

	YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.
х	NO – Assessed as not relevant under the Fairer Scotland Duty for the following reasons: Provide reasons why the report has been assessed as not relevant.

(d) Children and Young People

Has a Children's Rights and Wellbeing Impact Assessment been carried out?

	YES – Assessed as relevant and a CRWIA is required.
x	NO – Assessed as not relevant as this report does not involve a new policy, function or strategy or recommends a substantive change to an existing policy, function or strategy which will have an impact on children's rights.

11.7 Clinical or Care Governance

There are no clinical or care governance issues arising from this report.

11.8 National Wellbeing Outcomes

How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and	None
live in good health for longer.	
People, including those with disabilities or long term conditions or who are frail	None
are able to live, as far as reasonably practicable, independently and at home or in	
a homely setting in their community	
People who use health and social care services have positive experiences of	None
those services, and have their dignity respected.	
Health and social care services are centred on helping to maintain or improve the	None
quality of life of people who use those services.	
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health and	None
wellbeing, including reducing any negative impact of their caring role on their own	
health and wellbeing.	
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work	None
they do and are supported to continuously improve the information, support, care	
and treatment they provide.	
Resources are used effectively in the provision of health and social care services.	Effective financial monitoring
	processes ensure
	resources are used in line with
	the Strategic Plan
	to deliver
	services
	efficiently

11.9 Environmental/Sustainability

Summarise any environmental / climate change impacts which relate to this report.

Has a Strategic Environmental Assessment been carried out?

	YES – assessed as relevant and a Strategic Environmental Assessment is required.
х	NO – This report does not propose or seek approval for a plan, policy, programme, strategy or document which is like to have significant environmental effects, if implemented.

11.10 Data Protection

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
х	NO – Assessed as not relevant as this report does not involve data processing which may result in a high risk to the rights and freedoms of individuals.

12.0 DIRECTIONS

12.1		Direction to:	
	Direction Required	No Direction Required	
	to Council, Health	Inverclyde Council	
	Board or Both	3. NHS Greater Glasgow & Clyde (GG&C)	
		4. Inverclyde Council and NHS GG&C	Х

13.0 CONSULTATION

13.1 The report has been prepared by the Chief Officer of Inverclyde Health and Social Care Partnership (HSCP) after due consideration with relevant senior officers in the HSCP.

14.0 BACKGROUND PAPERS

14.1 2023/24 Revenue Budget paper to Integration Joint Board 20 March 2023
https://www.inverclyde.gov.uk/meetings/documents/16133/09%20Inverclyde%20IJB%20Budget%202023-24.pdf

INVERCLYDE HSCP

REVENUE BUDGET 2023/24 PROJECTED POSITION

PERIOD 3: 1 April 2023 - 30 June 2023

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
	20.000	07.470	00.500	(070)	4.00/
Employee Costs	63,293	67,179	66,506	(673)	-1.0%
Property Costs	1,128	1,128	1,128	0	0.0%
Supplies & Services	7,412	5,474	4,825	(649)	-11.9%
Payments to other bodies	50,866	51,143	52,241	1,098	2.1%
Family Health Services	27,531	27,414	27,414	0	0.0%
Prescribing	19,781	19,823	20,323	500	2.5%
Resource transfer	18,975	19,589	19,589	0	0.0%
Income	(23,648)	(27,506)	(27,438)	68	-0.2%
HSCP NET DIRECT EXPENDITURE	165,337	164,244	164,588	344	0.2%
Set Aside	35,398	35,398	35,398	0	0.0%
HSCP NET TOTAL EXPENDITURE	200,735	199,642	199,986	344	0.2%

OBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
Strategy & Support Services	3,688	3,985	3,661	(324)	-8.1%
Management & Admin	4,860	5,043	4,727	(316)	-6.3%
Older Persons	31,064	31,203	28,881	(2,322)	-7.4%
Learning Disabilities	10,249	10,244	10,042	(202)	-2.0%
Mental Health - Communities	5,139	5,009	4,868	(141)	-2.8%
Mental Health - Inpatient Services	10,328	10,050	11,658	1,608	16.0%
Children & Families	16,809	15,532	17,542	2,010	12.9%
Physical & Sensory	2,906	2,869	3,132	263	9.2%
Alcohol & Drug Recovery Service	2,892	2,979	2,341	(638)	-21.4%
Assessment & Care Management / Health & Community Care	9,801	9,563	9,086	(477)	-5.0%
Criminal Justice / Prison Service	97	97	116	19	0.0%
Homelessness	1,159	1,113	1,477	364	32.7%
Family Health Services	27,402	27,412	27,412	(1)	-0.0%
Prescribing	19,968	20,013	20,513	500	2.5%
Resource Transfer	18,975	19,132	19,132	0	0.0%
HSCP NET DIRECT EXPENDITURE	165,337	164,244	164,588	344	0.2%
Set Aside	35,398	35,398	35,398	0	0.0%
HSCP NET TOTAL EXPENDITURE	200,735	199,642	199,986	344	0.2%
FUNDED BY					
NHS Contribution to the IJB	97,181	96,088	96,681	593	0.6%
NHS Contribution for Set Aside	35,398	35,398	35,398	0	0.0%
Council Contribution to the IJB	68,156	68,156	67,907	(249)	-0.4%
HSCP NET INCOME	200,735	199,642	199,986	344	0.2%
HSCP OPERATING (SURPLUS)/DEFICIT			344		
Anticipated movement in reserves *			7,718		
HSCP ANNUAL ACCOUNTS PROJECTED REPORTING (SURPLUS)/DEFICIT			8,062		

^{*} See Reserves Analysis for full breakdown

SOCIAL CARE

REVENUE BUDGET 2023/24 PROJECTED POSITION

PERIOD 3: 1 April 2023 - 30 June 2023

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Employee Costs	37,478	38,175	36,760	(1,415)	-3.7%
Property costs	1,122	1,122	1,122	0	0.0%
Supplies and Services	1,211	1,211	1,211	0	0.0%
Transport and Plant	355	355	355	0	0.0%
Administration Costs	772	772	772	0	0.0%
Payments to Other Bodies	50,866	51,143	52,241	1,098	2.1%
Income	(23,648)	(24,622)	(24,554)	68	-0.3%
SOCIAL CARE NET EXPENDITURE	68,156	68,156	67,907	(249)	-0.4%

OBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Children & Families	12,905	12,773	14,847	2,074	16.2%
Criminal Justice	97	97	116	19	19.6%
Older Persons	31,064	31,203	28,881	(2,322)	-7.4%
Learning Disabilities	9,669	9,633	9,485	(148)	-1.5%
Physical & Sensory	2,906	2,869	3,132	263	9.2%
Assessment & Care Management	2,824	2,754	2,483	(271)	-9.8%
Mental Health	1,735	1,681	1,634	(47)	-2.8%
Alcohol & Drugs Recovery Service	1,017	1,035	742	(293)	-28.3%
Homelessness	1,159	1,113	1,477	364	32.7%
Finance, Planning and Resources	1,949	1,883	2,067	184	0.0%
Business Support	2,831	3,115	3,043	(72)	0.0%
SOCIAL CARE NET EXPENDITURE	68,156	68,156	67,907	(249)	-0.4%

COUNCIL CONTRIBUTION TO THE IJB	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
Council Contribution to the IJB	68,156	68,156	67,907	(249)	-0.4%
Projected Transfer (from) / to Reserves				249	

<u>HEALTH</u>

REVENUE BUDGET 2023/24 PROJECTED POSITION

PERIOD 3: 1 April 2023 - 30 June 2023

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
HEALTH					
Employee Costs	25,815	29,004	29,746	742	2.6%
Property	6	6	6	0	0.0%
Supplies & Services	5,074	3,136	2,487	(649)	-20.7%
Family Health Services (net)	27,531	27,414	27,414	0	0.0%
Prescribing (net)	19,781	19,823	20,323	500	2.5%
Resource Transfer	18,975	19,589	19,589	0	0.0%
Income	(0)	(2,884)	(2,884)	0	0.0%
HEALTH NET DIRECT EXPENDITURE	97,181	96,088	96,681	593	0.6%
Set Aside	35,398	35,398	35,398	0	0.0%
HEALTH NET DIRECT EXPENDITURE	132,579	131,486	132,079	593	0.5%

OBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
HEALTH					
Children & Families	3,904	2,759	2,695	(64)	-2.3%
Health & Community Care	6,977	6,809	6,603	(206)	-3.0%
Management & Admin	2,029	1,928	1,684	(244)	-12.7%
Learning Disabilities	580	611	557	(54)	-8.8%
Alcohol & Drug Recovery Service	1,875	1,944	1,599	(345)	-17.7%
Mental Health - Communities	3,404	3,328	3,234	(94)	-2.8%
Mental Health - Inpatient Services	10,328	10,050	11,658	1,608	16.0%
Strategy & Support Services	657	706	537	(169)	-23.9%
Family Health Services	27,402	27,412	27,412	0	0.0%
Prescribing	19,968	20,013	20,513	500	2.5%
Financial Planning	1,082	1,396	1,057	(339)	0.0%
Resource Transfer	18,975	19,132	19,132	0	0.0%
HEALTH NET DIRECT EXPENDITURE	97,181	96,088	96,681	593	0.6%
Set Aside	35,398	35,398	35,398	0	0.0%
HEALTH NET DIRECT EXPENDITURE	132,579	131,486	132,079	593	0.5%

HEALTH CONTRIBUTION TO THE IJB	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
NHS Contribution to the IJB	132,579	131,486	132,079	(593)	-0.5%
Transfer (from) / to Reserves			•	593	

Budget Movements 2023/24 Inverciyde HSCP

	Approved Budget		Movements		Transfers (to)/ from	Revised Budget
Inverclyde HSCP - Service	2023/24	Inflation	Virement	Supplementary Budgets	Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
Children & Families	16,809	0	(177)	(1,100)	0	15,532
Criminal Justice	97	0	0	0	0	97
Older Persons	31,064	0	138	0	0	31,202
Learning Disabilities	10,249	0	(5)	0	0	10,244
Physical & Sensory	2,906	0	(37)	0	0	2,869
Assessment & Care Management/ Health & Community Care	9,801	0	(190)	(48)	0	9,563
Mental Health - Communities	5,139	0	(130)	0	0	5,009
Mental Health - In Patient Services	10,328	0	(278)	0	0	10,050
Alcohol & Drug Recovery Service	2,892	0	87	0	0	2,979
Homelessness	1,159	0	(46)	0	0	1,113
Strategy & Support Services	3,688	0	287	10	0	3,985
Management, Admin & Business Support	4,860	0	184	0	0	5,044
Family Health Services	27,402	0	10	0	0	27,412
Prescribing	19,968	0	0	45	0	20,013
Resource Transfer	18,975	0	157	0	0	19,132
Set aside	35,398	0	0	0	0	35,398
Totals	200,735	0	0	(1,093)	0	199,642

	Approved Budget		Movements	Transfers (to)/ from	Revised Budget	
Social Care - Service	2023/24	Inflation	Virement	Supplementary Budgets	Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
					75555	
Children & Families	12,905		(132)	0		12,773
Criminal Justice	97		0	0		97
Older Persons	31,064		139	0		31,203
Learning Disabilities	9,669		(36)	0		9,633
Physical & Sensory	2,906		(37)	0		2,869
Assessment & Care Management	2,824		(70)	0		2,754
Mental Health - Community	1,735		(54)	0		1,681
Alcohol & Drug Recovery Service	1,017		18	0		1,035
Homelessness	1,159		(46)	0		1,113
Strategy & Support Services	1,949		(66)	0		1,883
Business Support	2,831		284	0		3,115
Totals	68,156	0	0	0	0	68,156

	Approved Budget		Movements	Transfers (to)/ from	Revised Budget	
Health - Service	2023/24	Inflation	Virement	Supplementary Budgets	Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
Children & Families	3,904		(45)	(1,100)		2,759
Health & Community Care	6,977		(120)	(48)		6,809
Management & Admin	2,029		(101)	(10)		1,928
Learning Disabilities	580		31			611
Alcohol & Drug Recovery Service	1,875		69			1,944
Mental Health - Communities	3,404		(76)			3,328
Mental Health - Inpatient Services	10,328		(278)			10,050
Strategy & Support Services	657		49			706
Family Health Services	27,402		10			27,412
Prescribing	19,968			45		20,013
Financial Planning	1,082		304	10		1,396
Resource Transfer	18,975		157			19,132
Set aside	35,398					35,398
Totals	132,579	0	0	(1,093)	0	131,486



INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

THE INVERCLYDE COUNCIL is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership

Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverclyde Health and Social Care Partnership

Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2023/24 £000
SOCIAL CARE	
Employee Costs	38,175
Property costs	1,122
Supplies and Services	1,211
Transport and Plant	355
Administration Costs	772
Payments to Other Bodies	51,143
Income (incl Resource Transfer)	(24,622)
SOCIAL CARE NET EXPENDITURE	68,156
	•
Social Care Transfer to EMR	(249)

Social Care Transfer to EMR	(249)
Health Transfer from EMR *	593
Total anticipated transfer to EMR at year end	344

OBJECTIVE ANALYSIS	Budget 2023/24 £000
SOCIAL CARE	
Children & Families	12,773
Criminal Justice	97
Older Persons	31,203
Learning Disabilities	9,633
Physical & Sensory	2,869
Assessment & Care Management	2,754
Mental Health	1,681
Alcohol & Drugs Recovery Service	1,035
Homelessness	1,113
Finance, Planning and Resources	1,883
Business Support	3,115
SOCIAL CARE NET EXPENDITURE	68,156

^{*} to be funded by reserves held for IJB



INVERCLYDE INTEGRATION JOINT BOARD

DIRECTION

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING)
(SCOTLAND) ACT 2014

GREATER GLASGOW & CLYDE NHS HEALTH BOARD is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 1, Part 2 of the Inverclyde Health and Social Care

Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverclyde Health and Social Care

Partnership Integration Scheme.

Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2023/24 £000
HEALTH	
Employee Costs	29,004
Property costs	6
Supplies and Services	3,136
Family Health Services (net)	27,414
Prescribing (net)	19,823
Resources Transfer	19,589
Income	(2,884)
HEALTH NET DIRECT EXPENDITURE	96,088
Set Aside	35,398
NET EXPENDITURE INCLUDING SCF	131,486

OBJECTIVE ANALYSIS	2023/24
	£000
HEALTH	
Children & Families	2,759
Health & Community Care	6,809
Management & Admin	1,928
Learning Disabilities	611
Alcohol & Drug Recovery Service	1,944
Mental Health - Communities	3,328
Mental Health - Inpatient Services	10,050
Strategy & Support Services	706
Family Health Services	27,412
Prescribing	20,013
Financial Planning	1,396
Resource Transfer	19,132
HEALTH NET DIRECT EXPENDITURE	96,088
Set Aside	35,398
NET EXPENDITURE INCLUDING SCF	131,486

Budget

Health Transfer from EMR	593

Classification - No Classification

HSCP Transformation Board

<u>UB Transformation Fund Monitoring Report</u>

(for August meeting)

Total Fund Balance as at 1 April 2023 1,838,882
Balance committed to date 1,224,610
Balance still to be committed 614,272

New requests/add back 34,797
Balance if proposals approved 579,475

Project No	Project Title	Service Area	Service Manager	Approved IJB/TB	Date Approved	Social Care/ Health Spend	Updated Agreed Funding (see amendment tab for detail)	2020/21 Spend	2021/22 Spend	2022/23 Spend	2023/24 Spend	Balance to Updates	Updates
600	Equipment Store Stock system - £50k capital plus 1.5 yrs revenue costs up to £20k in total	ICIL	Debbie Maloney	TB	09/01/19	Social Care	20,000	42,405	10,381	1,514		15,700	Confirmed no more costs expected, balance can be returned to the fund.
035	Review of Care and Support at Home. 12 month fixed term posts 0.5wte Grade 10 Project Lead and 2wte Grade 5s	Health & Community Care	Joyce Allan	TB	03/11/21	Social Care	98,600		9,715	32,621	26,679	29,585	29.585 1.0ke Gd 5.3/10/22-2/10/23,1wte Gd 5.22/5/23-21/5/24, 0.5wte Gd 10/3/23-9/3/24.
980	CLDT Review Team and TEC response. 1wte Social worker post and 1wte Social Work assistant, both ft 12 months.	CLDT	Laura Porter	TB	03/11/21	Social Care	95,580		7,522	68,432	20,123	(497)	Both posts now filled. (posts 82468 & 82469). Alan advised posts filled and work ongoing. Small overspend to be funded from available funds
037	Planning & Redesign Support Officer - will be responsible for the Locality Planning and Community Engagement Work with a focus also on the Business Support Review.	Planning	Craig Given	IJB		Health	131,000			34,884	16,062	80,054	80,054 Post filled September 22.
038	Ipromise - Mind of my own - digital resource to allow Children's young people to access software 24/7.	v Children's Services	Lesley Ellis	TB	30/05/22	Social Care	53,176			35,949		17,227	Advised that as this went through G Cloud there was only the option of 2 year contract rather than the 3 years. Remaining costs will be incurred in year 3.
039	SWIFT replacement project - backfill. 18 month project.	HSCP wide	Marie Keirs	IJB		Social Care	497,729					497,729	Recruitment on hold during discovery phase delays.
040	C&F Spend to Save. Recruitment of 5 x temp SVAs. Staffing increase would allow capacity to undertake wellbeing assessments/short term work with a view to reducing placement pressures.	Children's Services	Audrey Howard	IJB	21/03/22	Social Care	179,760			14,382	49,481	115,897	Alan Stevenson has confirmed 1wte started 30/1/23, 115,897 2.5wte started 27/2/23 and remaining 1.5wte will start 10/4/23.
041	Learning Academy - newly qualified social worker supported year and practice teaching hub. 2 year project.	Strategy & Support Services	Arlene Mailey	TB	21/09/22	Social Care	53,690			6,190	12,086	35,414	Staff already in post, costs will transfer to this funding from 10 January 23.
042	Band 3 Inpatient Phlebotomy post for 1 year, part of the plan to address issues raised by the Deanery visit.	Mental Health Services	Anne Malarkey/Gail Kilbane	TB	21/09/22	Health	32,000					32,000	32,000 Post was filled 14/8/23.
043	OPMH Clinical Fellows, share of 6wte Clinical Fellows across GG&C to address recruitment issues within medical staffing. 18-24 month posts.	Mental Health Services	Anne Malarkey/Gail Kilbane	Д	21/09/22	Health	58,000			18,424	5,537	34,040	34,040 Posts filled September 2022.
044	MH Peer Support Worker B3, bal of funding for 1 year to develop local peer support model.	Mental Health Services	Anne Malarkey/Gail Kilbane	TB	21/09/22	Health	16,000				4,465	11,535	11,535 Person in post from 1 April 2024.
045	CAMHS Clinical Nurse Specialist - 2 year post 1wte Band 7 and 0.2wte Band 3 admin (inc IT equipment and phone)	C&F	Audrey Howard/Lynn Smith	IJB	20/03/23	Health	136,434				1,201	135,233	Band 3 admin post recruited. Band 7 started recently, will invoice for costs in the next quarter.
046	Maximising Independence - Make Early Contact Count and Supporting self management Community of Practice. 1wte Band 5 18 months and training.	y All	Debbie Maloney/Ann Murray	TB	28/06/23	Health	85,060					85,060	85,060 Vac ref 740

APPENDIX 7

INVERCLYDE HSCP - CAPITAL BUDGET 2023/24

PERIOD 3: 1 April 2023 - 30 June 2023

			Current year	t year			Future years	years	
Project Name	Est Total Cost	Actual to 31/03/23	Approved Budget 2023/24	Revised Estimate 2023/24	Actual to 30/6/23	Estimate 2024/25	Actual to Estimate Estimate 30/6/23 2024/25 2025/26 2026/27	Estimate 2026/27	Future
	000 3	0003	£000	0003	000 3	000 3	0003	0003	£000
Social Work									
New Learning Disability Facility	9,507	332	2,401	2,401	13	009'9	174	0	0
Swift Upgrade	200	0	200	200	0	0	0	0	0
Social Work Total	9,707	332	2,601	2,601	13	6,600	174	0	0

Summary of Balance and Projected use of reserves

EMR type/source SCOTTISH GOVERNMENT FUNDING - SPECIFIC	Balance at 31 March 2022 £000	Projected net spend/ (Additions) 2022/23 £000s	Projected balance as at 31 March 2023 £000s	Earmark for future years £000s	Health /Council	CO/Head of Service	Responsible officer	Comments
FUNDS Mental Health Action 15	21	21	0	0	Health	Gail Kilbane - MH	Gail Kilbane	Fully committed
Alcohol & Drug Partnerships	894	894	0	0		Gail Kilbane- MH	Gail Kilbane	Fully committed
Primary Care Improvement Programme Community Living Change	156 292	156 153	139	139	Hoaran	Alan Best Alan Best	Pauline Atkinson Laura Porter	Fully committed Work ongoing. Funds will be fully utilised
Winter planning - MDT	253	253	0	0		Alan Best	Debbi Maloney	Fully committed
Winter planning - Health Care Support Worker	331	34	297	297	Health	Alan Best	Laura Moore - Chief Nurse	Work ongoing to identify commitments to ensure funds fully utilised
Winter pressures - Care at Home	1,059	379	680	680	Council	Alan Best	Joyce Allan	Care and support at home review commitments plus ongoing care at home requirements being progressed.
Winter pressures - Interim Beds	92	92	0	0	Council	Alan Best	Alan Brown Laura Moore - Chief	Fully committed for remaining months of contract - ending August Any unused funds at year end to be earmarked
Care home oversight	65	39	26	26	Health	Alan Best	Nurse	for continuation
Learning Disability Health Checks	32	32	0	0	Health	Alan Best	Laura Moore - Chief Nurse	Fully committed Consultation being undertaken with carers with
Carers	304	150	154	154	Council	Alan Best	Alan Brown	regards to service development . Any unused funds to be held specifically for Carers. Any unused funds at year end to be earmarked
MH Recovery & Renewal Sub-total	784 4,283	436 2,639	348 1,644	348 1,644	Health	Gail Kilbane	Gail Kilbane	for continuation
EXISTING PROJECTS/COMMITMENTS	4,203	2,039	1,044	1,044				
Integrated Care Fund	108	108	0	0	Council	Alan Best	Alan Best	Fully committed
Delayed Discharge	93	39	54	54	Council	Alan Best	Alan Brown	Fully committed
Welfare	341	20	321	321	Council	Craig Given	Emma Cummings	Fully committed
Primary Care Support	569	285	284	284	Health	Hector McDonald	Pauline Atkinson	Fully committed
					ricaiti	Tiestor Weberlaid		
SWIFT Replacement Project Rapid Rehousing Transition Plan (RRTP)	372 180	156 180	216	216	Council	Craig Given Gail Kilbane	Marie Keirs Gail Kilbane	For project implementation and contingency Fully committed
				500				-
LD Estates	500	0	500	500	Council	Alan Best	Laura Porter	LD Hub non capital spend reserve
Refugee Scheme	2,190	512	1,678	1,678	Council	Alan Best	Emma Cummings	For continued support for refugees in Inverclyde area. New Scots Team, third sector support, help with property related matters etc
Tier 2 Counselling	329	63	266	266	Council	Jonathon Hinds	Lynn Smith	School counselling contract being renewed. Commitment held for future years
							-	
CAMHS Tier 2	100	100	0	0	Health	Jonathon Hinds	Lynn Smith	Earmark for continuation of project
Whole Family Wellbeing	486	243	243	243	Council	Jonathon Hinds	Molly Coyle/Lesley Ellis	Staffing structure agreed. Work ongoing to commit remaining balance
Dementia Friendly Inverclyde	9	9	0	0	Council	Gail Kilbane	Alan Crawford	Fully committed
Contribution to Partner Capital Projects	1,099	150	949	949	Council	Kate Rocks	Allen Stevenson	LD Hub spend reprofiled to later years 500k contribution likely to be during next financial year
Staff Learning & Development Fund	404	200	204	204	Council/Health	Allen Stevenson	Arlene Mailey	Training board led spend for MSC students, staff support, Grow your own and ongoing Social work Adult/Child protection training
Homelessness	450	272	178	178	Council	Gail Kilbane	Gail Kilbane	Redesign transition funding
Autism Friendly	157	82	75	75	Council	Alan Best	Alan Best	To implement the National and Local Autism strategies with an aim to create an 'Autism Inclusive Inverclyde'.
Temporary Posts	675	300	375	375	Council	Various	Various	Temporary posts over 23/24 and 24/25 financial years
ADRS fixed term posts National Trauma Training	109 50	109 50	0	0	Council	Gail Kilbane Jonathan Hinds	Gail Kilbane Laurence Reilly	For continuation of fixed term posts Balance held from 22/23. Will be fully committed in 23/24
Cost of Living	265	265	0	0	Council	Kate Rocks	Marie Keirs	Programme still underway. Remaining balance £0.088m. Support still being allocated where need is identified Proposal underway with third sector
Wellbeing Sub-total	15 8,501	15 3,158	5, 343	5, 343	Council	Alan Best	Alan Best	organisation
TRANSFORMATION PROJECTS	0,001	3,138	0,343	5,543				
								£1.374m of full balance available committed. Spend will be incurred over this year and next
Transformation Fund Addictions Review	1,739 292	308 55	1,431 237	1,431 237	Shared	Kate Rocks	Various Gail Kilbane	two financial years Redesign transition funding
Mental Health Transformation	637	173	464	464	Shared Shared	Gail Kilbane Gail Kilbane	Gail Kilbane Gail Kilbane	
IJB Digital Strategy	583	583	0	0	Shared	Alan Best	Joyce Allan	Analogue to Digital commitments - orders under way
Sub-total BUDGET SMOOTHING	3,251	1,119	2,132	2,132				
Adoption/Fostering/Residential Childcare Prescribing	1,500 1,091		1,500 1,091	1,500 1,091	Council Health	Jonathon Hinds Alan Best	Molly Coyle Alan Best	
Continuous Care	425		425	425	Health	Jonathon Hinds	Molly Coyle	
Residential & Nursing Placements LD Client Commitments	1,286 600		1,286 600	1,286 600	Council	Alan Best Alan Best	Alan Brown Laura Porter	
Client Commitments - general	605	400	605	605	Council	Kate Rocks	Craig Given	
Pay contingency Sub-total	1,085 6,592	199 199	886 6,393	886 6,393	Council	Craig Given	Craig Given	
Specific earmarking requests	0		0	0				Specific earmarking requested during 22/23
Total Earmarked	22,627	7,115	15,512	15,512				
UN-EARMARKED RESERVES								Projected overspend of 0.343 assumed to be
General Un-Earmarked Reserves TOTAL Reserves	1,635 1,635 24,262	947 947 8,062	688 688 16,200	688 688 16,200	IJB	Craig Given		funded from balance as at P3